

# North west London acute provider collaborative

## Statement of Intent

### Purpose

The purpose of this document is to set out a joint statement of intent across the four acute trusts in North West London – Chelsea and Westminster NHS Foundation Trust, The Hillingdon Hospitals NHS Foundation Trust, Imperial College Healthcare NHS Trust and London North West University Healthcare NHS Trust – regarding the development of our acute provider collaborative. It includes the principles which we propose to use to guide the development and management of the collaborative.

### Background

All NHS and care organisations in the eight boroughs of North West London have come together as the [North West London Integrated Care System](#) to deliver four key objectives, to:

- improve outcomes in population health and health care
- prevent ill health and tackle inequalities in outcomes, experience and access
- enhance productivity and value for money
- support broader economic and social development.

As part of the wider NHS changes that led to the development of integrated care systems, there is also an expectation for trusts providing acute health services [to come together to form provider collaboratives](#) by April 2022. They will be a key component of system working, providing opportunities to improve care by working together effectively at scale.

### Our vision for collaboration

We have developed increasingly effective partnership working arrangements in response to Covid-19 and this collaborative approach is helping us now as we emerge from the pandemic with the urgent need to restore planned care capacity and reduce waits and delays.

Our vision is to expand our collaboration to support sustainable improvements in all aspects of our work, for the benefit of our patients, local communities and staff. We believe we have all the elements to help create one of the best health systems in the world - a committed and diverse workforce, world-leading research and innovation and deepening relationships with our communities and stakeholders. If we share and embed the best of what we see across our hospitals – in terms of ways of working, outcomes and experience – we have the potential to do something extraordinary.

In particular, we want our provider collaborative to:

- make the most of our collective resources, ensuring we provide high quality care as quickly as possible according to clinical need

- achieve continuous improvements in quality, efficiency and outcomes by supporting each other to identify, adopt and embed best practice
- proactively tackle unwarranted variations and inequalities in access and experience
- make better, collective use of our corporate and clinical support services
- promote the development of alliances and networks at all levels to support the development of more joined up care between and within specialties
- ensure our hospitals attract and retain excellent staff by fostering a supportive and inclusive working culture with a commitment to learning and development, health and wellbeing
- develop care models and care pathways that better meet the needs of our patients and communities, ensuring we understand and respond to views of all our users
- achieve more rapid and consistent spread of innovation, research and technology.

We want patients to be at the heart of everything we do and, further, to actively benefit the health and wellbeing of our local communities. We are committed to providing the best possible care to patients irrespective of age, disability, religion, race, gender or sexual orientation, ensuring that our services are accessible to all but tailored to the individual.

We will establish governance arrangements that enable us to reach joint decisions effectively and efficiently, which each partner is then committed to upholding. These arrangements will also enable us to hold each other to account, ensuring that decisions are implemented and benefits are realised.

### **Key principles of collaboration**

In developing and managing the collaborative, we will draw on the following principles:

- a commitment to delivering a step change in quality and financial and operational performance across our system
- a commitment to treat everyone fairly and inclusively
- maximising the benefit of our collective resources by improving coordination and avoiding duplication
- collective decision-making for the benefit of our patients, communities and staff
- transparency of our data, information and decisions
- a commitment to join up our strategies and planning
- respect for the continuing statutory roles of our respective trust boards and councils of governors (in the case of foundation trusts).

Chelsea and Westminster NHS Foundation Trust

The Hillingdon Hospitals NHS Foundation Trust

Imperial College Healthcare NHS Trust

London North West University Healthcare NHS Trust